

LA CRISE DE DETTE EXTÉRIEURE?

FLUX BRUTS ET FLUX NETS

- ► Gross Capital Inflows = Long-Term + Short-term capital
- ▶ Net Flows= Gross Inflows Principal Repayments
- ▶ Net Transfers= Net Flows Interest Payments
- ► Total debt service payments= Principal payments + Interest payments

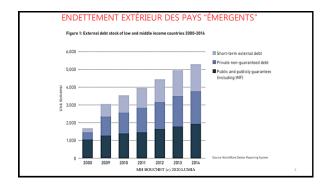
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EXTERNAL DEBT ANALYSIS: THE DUAL FACE OF COUNTRY RISK ► Risque de liquidité ► Risque de solvabilité ► Debt Service Ratio: ► Debt/Export ratio ► (P+I/X) ► Debt/GDP ratio ► Interest Ratio (I/X) ►ST Debt/Reserves ► Current account/GDP ► Reserve/Import ratio ► Import/GDP ratio Growth rate of exports/ Average external interest rate

LIQUIDITY AND SOLVENCY: THE TWO-FOLD CHALLENGE

- ► Solvency= « Stock squeeze »!

 Debt/GDP Debt/Exports
- ► Every year, even though the principal payments might be refinanced, the cost of debt is equal to: average interest rate x debt stock
- ► Liquidity= « Flow squeeze! » Debt Service ratio <25% of X
- ► Key 1 is maintaining the average growth rate of exports > average rate of interest on external indebtedness in order to stabilize the Interest/Exports ratio!
- ► Key 2 is having the rate of return of debt-financed domestic investment > the external interest rate



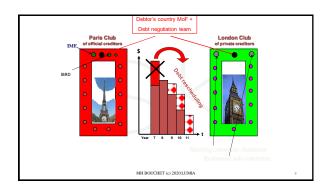


Qui sont les créanciers?

Five main groups of private and official creditors:

The IFIs: the IMF and the World Bank
The Paris Club of OECD governments

Private suppliers: trade debt
The London Club of international banks
Institutional investors (pension and investment funds): Eurobond holders





► Commercial banks' claims on EMCs and the debt renegotiation workouts

WHAT IS THE « LONDON CLUB »? Since the 1970s, countries facing default have used the London Club process to restructure sovereign debt owed to banks. The London Club has evolved as an ad hoc forum for restructuring negotiations. Each London Club is formed at the initiative of the debtor country and is dissolved when a restructuring agreement is signed. Ad hoc London Club "Advisory Committees" are chaired by a leading financial bank. Recently, Advisory Committees have included

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representatives from nonbank creditors (fund managers

holding sovereign bonds)

WHAT IS THE « LONDON CLUB »?

Ad hoc forum for restructuring negotiations.

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London Club "Advisory Committees" are chaired by a leading financial firm with representatives from a cross-section of international banks

Meetings in London, New York, Paris, and other financial centers.

IIF + Economic Subcommittee = macroeconomic, BOP analysis and debt sustainability reports to the Advisory Committees

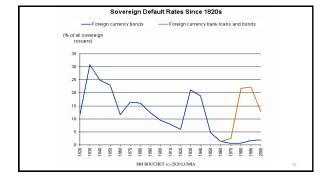
MH BOCCHET (⇔) 2000 LIDMA

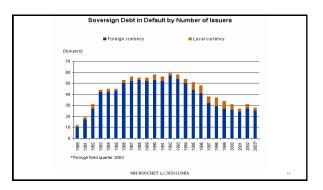
MH BOCCHET (⇔) 2000 LIDMA

WHAT IS THE IIF?

- ► The Institute of International Finance, Inc. (IIF), is the world's only global association of financial institutions.
- ► Created in 1983 in response to the international debt crisis, the IIF has evolved to meet the changing needs of the financial community.
- ▶ Members include most of the world's largest commercial banks and investment banks, as well as insurance companies and investment management firms. Among the Institute's Associate members are MNCs, trading companies, ECAs, and multilateral agencies.
- ► The Institute has more than **450 members** headquartered in more than 70 countries.

Emerging Market Economies: Capital Flows \$ billion				
	2011	2012e	2013f	2014f
Capital Inflows				
Total Inflows, Net:	1145	1113	1173	1209
Private Inflows, Net	1084	1080	1118	1150
Equity Investment, Net	528	572	616	646
Direct Investment, Net	524	499	517	536
Portfolio Investment, Net	4	73	99	110
Private Creditors, Net	556	508	502	504
Commercial Banks, Net	177	143	152	175
Nonbanks, Net	379	365	351	329
Official Inflows, Net	61	33	55	59
International Financial Institutions	17	o	18	22
Bilateral Creditors	44	33	37	37
Capital Outflows				
Total Outflows, Net	-1445	-1427	-1390	-1359
Private Outflows, Net	-721	-975	-1016	-1026
Equity Investment Abroad, Net	-221	-314	-342	-371
Resident Lending/Other, Net	-499	-661	-675	-655
Reserves (- = Increase)	-666	-378	-374	-333
Memo:				
Net Errors and Omissions	-58	-74	0	0
Current Account Balance	300	314	217	150
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THE COMPLEXITY OF LONDON CLUB DEBT RESTRUCTURING

- ► Key issues: Liquidity vs. Solvency crisis, flow relief vs debt stock reduction, financial rescue packages, systemic risk, free riders, and moral hazard....
- ► How to enforce solidarity with hundreds of short-term profitoriented international banks that aim at maximizing gains and shareholders value?

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Liquidity + Solvency Crisis =



- Banks reacted in 1982, 1989, 1997 and 2001 by cutting abruptly sovereign lending including short-term trade credits and working capital lines.

- Provisioning and charge-offs have played a major role in shrinking new lending (with tax and accounting support provided by OECD governments and ... taxpayers)

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LONDON CLUB DEBT RESTRUCTURING

At the inception of Mexico's debt crisis, back in 1982, phenomenon of <u>double concentration</u> by banks and by debtor countries.

Banks were undercapitalized and overexposed!

Risk of systemic crisis as the debt of Mexico + Brazil > capital of US money-center banks

Need to strike an optimal combination of adjustment + external financing

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In 1982, total commercial bank debt amounted to about US\$250 billion. Two-thirds of that debt was concentrated in Latin America and that same share was concentrated in the 15 "severely middle-income countries" (i.e., Mexico, Argentina, Venezuela, Brazil, Chile, the Philippines, Nigeria...).

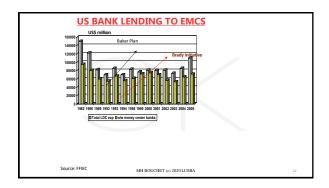
From the side of the commercial bank creditors, the debt was heavily concentrated in the portfolio of about 10 large "money center" banks, both overexposed and undercapitalized.

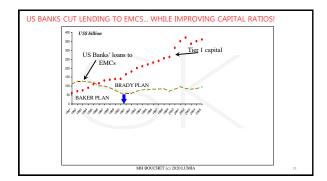
For many banks LDC assets were larger than equity. In other words, a chain reaction of defaults by a few large debtors could create a "systemic risk" of insolvency crisis in the international banking community. Hence, their future was in jeopardy.

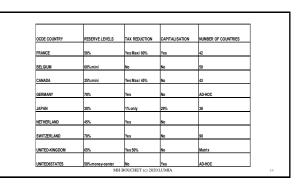
The essence of the so-called "Baker Plan" of October 1985 precisely was to rely on the forced solidarity between debtor countries and creditor

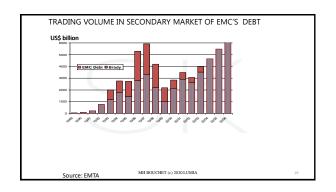
The rationale was to convince banks to join <u>defensive lending operations</u>, thereby marginally increasing bank exposure in order to preserve the quality of existing assets. International banks had to provide more loans to be sure to get repaid.

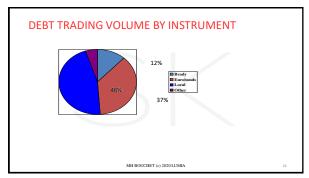
The objective was to provide LDCs with both <u>money and time</u>: money through new loans and time through long-term rescheduling packages. This strategy has been called "involuntary" or "concerted" lending.

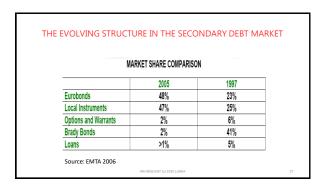


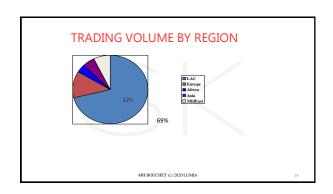


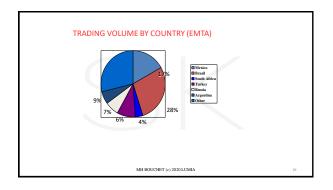




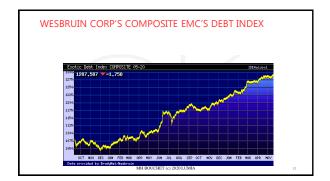


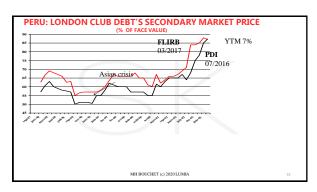














INITIAL RESPONSES TO MANAGING THE DEBT CRISIS WERE FLAWED ON THREE GROUNDS:

<u>First</u>, the Baker Plan (new money + time) met with limited success for it treated the debt crisis as purely one of illiquidity, rather than one of insolvency.

<u>Second</u>, the crisis containment strategy was mainly focused on a select group of 15 highly indebted (mostly) middle-income countries.

<u>Third</u>, the official approach underestimated the *inertia* of the banking system. Banks went on *strike* regarding the new money calls of the US Treasury. Banks started to build up provisions, therefore strengthening their ability to withstand arrears accumulation. The international banking system got much stronger during the 1980s and 90s. Mergers and acquisitions strengthened the banking system.

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FROM DEBT REFINANCING TO DEBT REDUCTION: A TURNING POINT IN THE DEBT STRATEGY

Diagnosis

Debt Overhang = Solvency Crisis: the debt crisis acts like a tax on current and future export earnings, thereby discouraging domestic investment and savings mobilization, and fueling capital flight.

Solution:

The failure of the "new money approach" of the Baker Plan led, in early 1989, to debt reduction. The <u>Brady Plan</u> consisted in an official proposal for market-based and voluntary debt reduction, the terms of which would be negotiated between debtors and official (Paris Club) and commercial bank (London Club) creditors.

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DEBT RESTRUCTURING INSTRUMENTS: THE MARKET-BASED MENU APPROACH

How can one make international banks accept "voluntary" write down?

Clearly, the Baker Plan was a failure because it assumed that banks would join new money operations more or less voluntarily. In practice, a growing number of banks turned out to be "free riders", i.e., they simply refused to increase their exposure and they managed to receive debt payments that other banks accepted to refinance.

The 1989-2002 Brady Plan is a shift from debt refinancing to market-based debt reduction.

THE 1989 BRADY PLAN

- Objective: defaulted sovereign London Club bank loans would be exchanged for collateralized, easily tradeable 30-year bonds, with bullet repayment
- ► London Club banks would grant some amount of debt relief to debtor nations, in some proportion of secondary market discounts.
- ▶ The new Brady bonds would be guaranteed by zero-coupon US Treasury bonds which the defaulting nation would purchase with financing support from the IMF/World Bank.

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THE 1989 BRADY DEBT REDUCTION PLAN

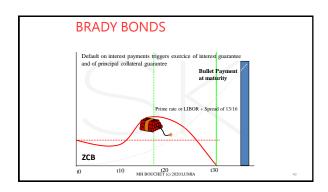
- Debtor countries:
- 1. Tough macroeconomic adjustment programs under the monitoring of the IMF
- Cofinance LT debt repayment guarantees with purchase of zero-coupon bonds
 - London Club banks:
- Provide deep discounts through interest or debt stock reduction
- 2. Get accounting and regulatory incentives

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BRADY BONDS

- ▶ Brady Bonds are named after former U.S. Treasury Secretary Nicholas
- ▶ Brady bonds have their principal guaranteed as well as x semi-annual interest payments, whose guarantee is rolled over.
- ▶ Bullet repayment is collateralized by 30-year zero coupon bonds, with a specific-purpose issue of the US Treasury, the Banque de France or the BIS.
- ► Cross-default clause



HOW TO ASSESS AND CALCULATE THE MARKET VALUE OF A COLLATERALIZED BRADY BOND?

- ▶ Brady bonds comprise defaulted London Club debt, repackaged and backed by 30-year US Treasury bonds as collateral, often including a rolling 18-month interest guarantee.
- ▶ 1. Strip the bond by separating the risk from the no-risk elements (interest and principal)
- 2. Calculate the risk-adjusted NPV of the guaranteed and non-guaranteed streams of interest payments and the principal payment at maturity

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BRADY BONDS

- ▶ In February 1990, Mexico became the first country to issue Bradys, converting \$48.1 billion of its eligible foreign debt to commercial banks.
- ► US\$200 bn of Bradys from 18 countries in Asia, Africa, Eastern Europe and Latin America
- ► Mexico, Brazil, Venezuela & Argentina account for more than 2/3 of Brady Bonds issued.

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BRADY BONDS

Arg Par 48.000 50.000 ► <u>Arg FRB</u> 41.000 42.000 ► <u>Arg '27</u> 31.000 33.000 ► Brz C 75.437 75.250 ► <u>Brz '27</u> 72.750 73.000 ► <u>Bul IAB</u> 85.000 85.500 ► Mex Par 93.000 93.250 ► Pol Par 75.250 76.250 ► Rus '28 107.750 108.000 ► <u>Ven DCB</u> 78.250 78.750 ► Vie Par

LE PLAN BRADY=
MENU-BASED DEBT RESTRUCTURING



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New Rationale

- 1. Convincing banks to write down a portion of their exposure in order to maintain the quality of remaining assets.
- 2. Imposing structural reform programs in the debtor countries, geared towards market-based economic policies: trade liberalization, exchange rate adjustment, privatization, and public sector reform.

Objective

Achieving net reduction in debt and debt service that is compatible with the countries' long-term growth requirements. Debt relief would be expected to reduce the uncertainty associated with <u>debt overhang</u> and, thus, encouraging domestic investment + FDI.

Market-driven menu of options:

- new money loans + discounted buybacks + exit bonds + debt conversion + debt restructuring bonds
- CF Official Support: up to US\$ 25 billion to support the Brady initiative from the IMF + World Bank + RDB + OECD creditors:

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Types of Brady Bonds

- ▶ Par Bonds Maturity: Registered 30 year bullet issued at par Coupon: Fixed rate semi-annual below market coupon Guarantee: Rolling interest guarantees from 12 to 18 months Generally principal is collaterallized by U.S. Treasury zero-coupon bonds
- ► Discount Bonds (DB) Maturity: Registered 30 year bullet amortization issued at discount *Coupon*: Floating rate semi-annual LIBOR *Guarantee*: Rolling interest guarantees from 12 to 18 months.
- ► Front Loaded Interest Reduction Bonds (FLIRB) Maturity: Barer 15 to 20 year semi-annual bond. Bond has amortization feature in which a set proportion of bonds are redeemed semi-annually. Coupon: LIBOR market rate until maturity. Guarantee: Rolling interest guarantees generally of 12 month available only the first 5 or 6 years.

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BRADY BONDS

- ▶ Debt Conversion Bonds (DCB) Maturity: Bearer bonds maturing between 15-20 years. Bonds issued at par. Coupon: Amortizing semi-annual LIBOR market rate. Guarantee: No collateral
- ► New Money Bonds (NMB) Maturity: Bearer bonds maturing 15–20 years. Coupon: Amortizing semi–annual LIBOR. No collateral
- 10-20 years. Coupon: Amortizing semi-annual LIBOR. No collateral

 Past Due Interest (PDI) Maturity: Bearer bonds maturing 1020 years. Coupon: Amortizing semi-annual LIBOR. No collateral

 Capitalization Bonds (C-Bonds) Issued in 1994 by Brazil in their Brady plan. Maturity: Registered 20 year amortizing bonds initially offered at par. Coupon: Fixed below market coupon rate stepping up to 8% during the first 6 years and holding until maturity. Both capitalized interest and principal payments are made after a 10 year grace period.

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MENU OF DEBT RESTRUCTURING

- INSTRUMENTS

 Par Bond: Exchange of old claims for a bond with the same face value but a below market interest rate and, generally, a bullet maturity of 30 years.
- Discount Bond: Conversion of old claims into a bond with a discounted face value (negotiated by debtors and creditors) and offering a floating market-based rate of interest. Bullet maturity <= 30 years.
- * Front-Loaded Interest Reduction Bond (FLIRBs): Exchange of old claims for a bond with the same face value and a below market rate of interest reflecting a comparable credit risk for the first few years, increasing gradually, generally to a market-based rate.
- * Debt Conversion Bond: Exchange of old claims for a bond with an option to convert into domestic equity or in local-currency denominated assets.
- * New Money Bonds: Purchases of new instruments with a variable rate of interest, usually a spread over LIBOR. Maturities of 10 to 15 years.

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Par, Discount and FLIRB bonds:

- may have principal collateralization, usually 30 year U.S. Treasury zerocoupon bonds, and/or rolling interest collateralization (usually 12-18 months);
- may be excluded from further new money requests of the bond issuer in order to maintain the implicit seniority of the new debt;
- may be eligible for debt-equity conversions in the developing country. In some cases, the bonds carry rights to receive additional payments that are triggered by an increase in the price of the country's major exportable goods. The value recovery clause can be linked to the evolution of GDP, an index of terms of trade, or export receipts.

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	Ban	k Options in Deb	t Restructuri	ng Menus	
BANKS		MEXICO		PHILI	PPINES
	Par Bonds	Discount Bonds	New Money	Buybacks	New Mone
Canada	48%	52%	0%	100%	0%
France	79%	9%	12%	4%	96%
Germany	80%	20%	0%	81%	19%
Japan	18%	81%	0%	41%	59%
United Kingdon	48%	45%	6%	54%	46%
United States	58%	24%	19%	18%	82%

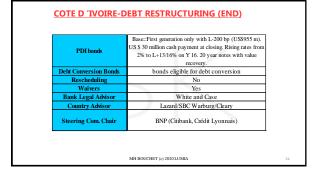
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Bank Menu Choices in Brady Agreements

	Par Bonds	Discount Bonds	Buybacks
Argentina	66	34	
Bolivia	19	35	46
Brazil	32	35	
Bulgaria		60	13
Costa Rica			63
Dom. Republic		65	35
Ecuador	42	58	

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Debt Stock	US \$ 7.2 billion o/w 4.4 int. Arrears. Redenomination in	
	FF/US\$	
Upfront costs &	NPV Debt reduction = about 78.5%. Costs about =	
Enhancements	US \$ 287 million incl. US \$ 60 m. from RCI.	
New Money	No, menu includes discounted debt buyback, par	
rew Money	and discount bonds and conversion.	
Buyback	30% of principal at 24 cents mandatory minimum	
	cancellation of past due interest payments. Cost=	
	US\$190 million	
	Discount= 35%. 30 year bond in FF and US \$	
	denominations Collateral on Principal only.	
Discount bonds	Agents: US Fed, Bdf, BIS. During first ten years,	
	rates to rise from 2.5% in 98 to 4% in 2008. Cost of	
	collateral= US\$90 million	
Par Bonds	20 year bond with low int. rates (2% in Y1) until year	
	13 and L+13/16 thereafter in FF and US \$	
	denominations. Rolling interest guarantee until end	
	of year 13. Repayments due in 2006-2016. No	
	MURQUOUET (Sollateral on principal.	



SEPTEMBER-OCTOBER 1999: THE DEBT DEFAULT OF ECUADOR OCCUPIES THE LIMELIGHT



► IMF's position: Ecuador needs to find out some U\$\$500 million to cover its balance of payments shortfall until the end of next year, and about U\$\$1 billion to cover its budget shortfall, and probably more since Ecuador has foreign currency denominated domestic debt.... For the first time in 55 years, the IMF is acquiescing in a country's decision to default on its debts to the international bond markets.

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THE CASE OF ARGENTINA



- ► Argentina has spent more than a quarter of its history since 1824 either defaulting on its debt or restructuring it.
- ► The default at the end of 2001 followed those of 1989, 1982, 1890 and 1828. Each time investors returned, albeit at a heavy price.
- ► In 2005, Argentina opened a *Museo de la Deuda* en Buenos Aires...

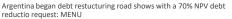


► Argentina's local banks, insurance companies and pension funds (that hold at least a third of Argentina's \$95bn bonds) have swapped more than \$55bn in federal government debt for new obligations that carry lower interest rate over a longer period ► The operation has reduced Argentina's debt service cost by \$3.5bn per year





ARGENTINA IN 12/2004



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- ➤ Small investors, whose plight attracts the most sympathy in Rome, Berlin and Tokyo, will be offered "par" bonds. Denominated in dollars, these will carry the same face value as the bad debts they replace, but will not mature until 2038, paying a low rate of interest in the meantime.
- ▶ Domestic pension funds will swap their defunct dollar IOUs for a limited number of **peso bonds**, worth 30.1% less at face value, paying 3.31% interest, and maturing four decades hence.
- ➤ Argentina's biggest foreign creditors will get "discount" bonds, knocking 66.3% off the face value of the bonds they replace, and will not mature for almost 30 years.

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ARGENTINA IN 12/2004



- ▶The true extent of the haircut may not be clear until the new bonds first come on the market. But they are unlikely to be worth much more than 30% of the original value of the bonds they replace.
- ▶ By comparison, Ecuador offered creditors between 33% and 62% after its default in October 1999. Russia offered 35% after its 1998 default

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ARGENTINA'S DEBT DEFAULT

- ▶ 12/2004: Argentina's delays in restructuring about \$100 billion of defaulted bonds reduced the country's foreign reserves and prevented a resumption of loan negotiations with the IMF.
- ► The IMF suspended in 08/04 a \$13.3 billion loan accord to Argentina until the country reaches an agreement with creditors on the bonds it defaulted on in late 2001
- ▶ June 2005: completion of LC Debt restructuring

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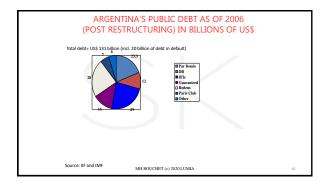
THE JUNE 2005 DEAL!

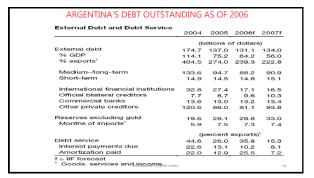
- Argentina exchanged US\$62 billion of old debt in default for US\$35 billion of new long-term bonds, with US\$20 billion remaining in default due to non-participation
- ► Result: a decline in total debt from US\$191 billion ex ante to US\$140 billion ex post= decline in NPV by 67%

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NEW BALL GAME 1997/2000: BRADY DEBT EXCHANGE OFFERS

- ▶ Enhanced liability management gives rise to debt exchanges:
- ▶ 1997: Brazil: US\$4 billion Bradys for new 30-year global bond
- ▶ 1997: Argentina: US\$2.3 billion Bradys for new 30-year global
- ▶ 1997: Venezuela: US\$4 billion Brady exchange
- ▶ 1997: Panama: US\$0.7 billion Brady exchange
- ► 1999: Philippines: US\$1 billion Bradys for new 10-year bond
- ▶ 1999: Brazil: US\$2 billion Pars, Flirbs, NMBs for new 10- year bond
- ➤ 2000: Argentina: US\$2.4 billion Pars, Discounts, FRBs for new 15-year global bond
- ➤ 2000: Brazil: US\$5.2 billion Bradys for new global bond
- ➤ 2000: Ecuador: Eurobonds and Bradys for new 12-year and 30year global bonds

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EUROBOND INVESTORS



- ▶ December 2000: Eurobond investors in Emerging Markets debt set up an advisory and advocacy group to win a place at the negotiating table with sovereign debtors!
- Seven founding members of the Emerging Markets Creditors Association (EMCA) to represent buy-side interest to the IMF and the WB.
- ▶ 2003: Argentina's bondholders get organized

SECONDARY MARKET TRADING, DISCOUNTED DEBT PURCHASES AND « *VULTURE* » FUNDS

- ▶ 2000-2007: increasing securitization of commercial bank' claims, opening the way to purchases by non-bank financial institutions, including investment funds
- ▶ 2006-07:growing number of investment funds launching legal action against debtor countries in NY, London and Paris courts
- ► Most funds are based in Virgin islands: Donegal International, Debt Advisory International, Walker International, Elliott Associates, Kensington International...

VULTURE FUNDS IN ACTION

- . "VULTURE FUNDS" COMPANIES THAT, « PREY » ON POOR COUNTRIES BY BUYING UP DEFAULTED DEBT AND SEEKING FULL PAYMENT.

 TRADITIONAL TACTIC: TO BUY DEFAULTED DEBT AT A DISCOUNT, REFUSE TO PARTICIPATE IN ANY GENERAL RESTRUCTURING WHERE THE VALUE OF THE DEBT IS WRITTEN DOWN, AND SUE FOR A HIGHER PAYBACK.

 ELILIOTT ASSOCIATES, A NY-BASED INVESTMENT FUND, FORCED PAYMENT OF \$55M FROM PERU IN 2000. A COUNTRY DESPERATE TO REGAIN RESPECTABILITY AND BORROW AGAIN FROM INTERNATIONAL CAPITAL MARKETS HAS A STRONG INCENTIVE TO PAY OFF A MINORITY OF LITICIOUS BONDHOLDERS FOR A QUIET LIFE.
- MINORITY OF LITICIOUS BONDHOLDERS FOR A QUIET LIFE.

 ELLIOTT'S CREATIVE LEGAL MOVE IN THE PERU CASE WAS TO ARGUE THAT PERU WAS IGNORING SO-CALLED PARI PASSU CLAUSES IN BOND CONTRACTS, WHICH HOLD THAT ALL CREDITORS SHOULD BE TREATED EQUALLY. A BRUSSELS COURT AGREED, AND RATHER THAN APPEAL PERU PAID UP. BUT SINCE THEN BELGIAN LAW HAS BEEN CHANGED TO PREVENT A REPETITION, AND THE US ADMINISTRATION HAS WEIGHED IN TO THE ISSUE, ARGUING AGAINST THIS INTERPRETATION OF PAR IPASSU UNDER NEW YORK BOND LAW.

 NEW YORK LAW WAS ALSO CHANGED IN 2003 TO ALLOW "COLLECTIVE ACTION CLAUSES" IN BONDS. LONG A FEATURE OF ENGLISH LAW, THE CLAUSES ALLOW A MAJORITY OF CREDITORS TO OVERRULE A MINORITY HOLDOUT.

 FI February 18, 2007

VULTURE FUNDS AND DISCOUNTED DEBT

▶ Legal actions against Cameroon, Zambia, Congo, Peru, Nicaragua...

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